

**Minutes of the Joint Board of Directors and Council of Governors Meeting**

**Thursday 16<sup>th</sup> February**

<b>Present:</b>	Michael Cassidy	(Chairman) Chair
	Geoffrey Rivett	(public governor)
	Clyde Baker	(public governor)
	Jamie Bishop	(public governor)
	Eli Kernkraut	(public governor)
	Talaat Qureshi	(public governor)
	Jude Williams	(public governor)
	Christopher Sills	(public governor)
	Sarah Weiss	(public governor)
	Suri Freedman	(public governor)
	Fatmata Sesay	(public governor)
	Katherine Coyne	(staff governor)
	Henry Muss	(staff governor)
	Robert Duke	(staff governor)
	Ros Constable	(staff governor)
	Val Dimmock	(staff governor)
	Gareth Moore	(partner governor)
	Charlie Sheldon	Chief Nurse & Director of Governance
	Jo Farrar	Finance Director
	Tracey Fletcher	Chief Operating Officer
	Dr John Coakley	Medical Director
	Sir John Gieve	Non-Executive Director
	Imelda Redmond	Non-Executive Director
	David Bridger	Head of Governance (minutes)

**In attendance:** Two members of public

**1. Chairman's welcome**

Michael Cassidy chairman welcomed the Governors and Board members to the meeting.

<b>2. Apologies:</b>	John Bootes	(public governor)
	Patricia Bennett	(public governor)
	Andrew Ezsias	(staff governor)
	Eric Sorensen	(public governor)
	Dr Lesley Mountford	(partner governor)
	Prof. Stanton Newman	(partner governor)
	Deborah James	(partner governor)
	Nancy Hallett	Chief Executive
	David Stewart	Non-Executive Director
	Stephen Hay	Non-Executive Director
	Prof. Chris Griffiths	Non-Executive Director
	Prof. Michael Keith	Non-Executive Director

### **3. Minutes of the Council of Governors seminar 1<sup>st</sup> December 2011**

The notes from the previous Council of Governors seminar were agreed.

### **4. Minutes of the Nomination Committee 1<sup>st</sup> December 2011**

Geoffrey Rivett presented the minutes of the Non-Executive Nominations Committee. They had met to consider the re-appointment of David Stewart. Based upon the information provided the committee had unanimously agreed to his reappointment for a further term of three years. The Council of Governors approved the appointment.

### **5. Update on Strategic Issues**

Dr John Coakley provided those present with an update on key strategic issues impacting on Homerton. He provided an update on the Health and Social Care Bill currently being passed through the House of Lords. He explained that locally GP's had formed a shadow clinical commissioning group and have good working relationships with the Trust doctors in managing referrals and clinical pathways.

Governors discussed the Health and Social Care Bill particularly in respect of the progress made by local GP's and local authority involvement through the proposed health and wellbeing boards.

Regarding the proposed merger of BLT, Whipps Cross and Newham Hospitals he stated that a report had been produced by the Cooperation and Competition Panel and this is currently with the Secretary of State for Health who will make the a decision regarding whether the merger goes ahead.

### **6. 2012/13 Budget**

Jo Farrar presented a paper summarising the current state of progress with respect to the budgeting process for 2012/13 and capital planning for 2012/13. He provided a summary of the budget setting process in the context of the commissioning intentions of the Trusts commissioners. He outlined draft models of income and expenditure based upon three potential scenarios. He went on to provide an overview of the capital planning process for 2012/13 and beyond summarising the key capital schemes.

Governors and Board members discussed the budget setting and capital plans notably the guidance associated with readmission penalties, CQUIN achievements and savings associated with the development of an Energy Centre.

### **7. Internal Update Report**

Charlie Sheldon presented the Trusts recently published Equalities Report. He provided a summary of the statutory requirements and the content of the report. He stated that the Trust now needs to agree and publish equality objectives and it is planned to link these to the Trusts public engagement strategy. The Governors and Board discussed the content of the report particularly the need for further analysis of the data within and how some sections were worded. The Trust acknowledges that there are gaps in the reporting and where relevant these have been referenced in the report.

He went on to present a paper providing the Governors and Board with an update on the patient experience and engagement strategy. He stated that the Trust is now rolling out the new patient survey devices which will provide the Trust with a flexible way of gathering feedback from patients across hospital and community services.

Regarding first Tuesday visits he explained that from April the Trust is changing the way these are done and they will include “rounding”. It is anticipated that these will also involve Governors.

## **8. Homerton Nursery**

Charlie Sheldon presented the Trusts press release regarding the Homerton Nursery closure. He explained that the Nursery has safe and high standards of nursery care however has been running at a financial loss with NHS clinical income being used to underwrite the shortfall. An options paper had been considered by the Trust Clinical Board and Board of Directors and after careful deliberation had recommended that the Trust proceed with closure of the Nursery. He explained that parents had been contacted and will be supported to find alternative childcare and staff needing childcare support likewise supported. Regarding the staff employed it is planned that they will be offered suitable alternative employment in the Trust. The Governors present raised a number of questions regarding the nursery including consultation methods used, the timescale of the closure and the potential impact on staff.

## **9. Corporate Objectives**

Tracey Fletcher presented a paper setting out the Trust’s draft corporate objectives for 2012/13 for consideration. These have been circulated to all staff for consideration and review. She explained the importance of the objectives in the context of what the Trust does, where it is located and what is happening around us. The Governors and Board members discussed the objectives and provided the following comments for consideration:

- Expanding the organisation in order to better serve patients
- Expansion of work with GPs
- Messages associated with ‘every contact counts’
- Messages regarding Staff health.
- Incorporation of sustainability for healthcare becoming ‘Safe, good and green’.

## **10.AOB**

Four items were raised

A comment was raised regarding the current birth rate and the growth of maternity services and the potential increase in birth rates post the Olympic games.

A query was raised regarding what constitutes the Peoples Platform. This is to be established and the Governors will be provided with information on its function at a future meeting.

Was the Trust aware that CQC had presented information to Hackney LINK prior to publication of the Trust report? The Trust had been made aware.

What is the Homerton opinion of urgent care redesign? Dr Coakley informed those present that he was supporting the work.

## **11.Question from the public**

None